

# Railroad Commission of Texas

# Report on Customer Service

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# **Table of Contents**

Introduction	3
Inventory of External Customers	3
Information Gathering Methods	5
Data	
Analysis	g
Performance Measures	10
Conclusion	11

## Introduction

The Railroad Commission of Texas was established in 1891 under a constitutional and legislative mandate to prevent discrimination in railroad charges while establishing reasonable tariffs. In 1917, pipelines were declared common carriers, and the Railroad Commission was given jurisdiction over them. By 1932 the Railroad Commission assumed jurisdiction over oil and natural gas exploration and production. The Railroad Commission marked its 133rd anniversary in April 2024 making it the oldest regulatory agency in the state and one of the oldest of its kind in the nation. Three commissioners elected statewide by Texas voters serve six-year staggered terms. One commissioner is elected every two years.

The Railroad Commission has four regulatory divisions. The Critical Infrastructure Division oversees enforcement and adherence to weatherization rules, as well as critical infrastructure asset registration by companies within the natural gas supply chain. The Oil and Gas Division oversees the Texas oil and gas industry, specifically exploration and production activity. The Oversight and Safety Division has jurisdiction over natural gas utilities, pipeline safety and alternative energy safety oversight of the liquefied petroleum gas (propane), liquefied natural gas (LNG), and compressed natural gas (CNG) industries. The Surface Mining and Reclamation Division oversees the surface mining of coal and uranium in Texas, as well as the Abandoned Mine Land Reclamation program.

As articulated in its mission statement, the Railroad Commission serves the people of Texas through stewardship of natural resources and the environment, concern for personal and community safety and support for enhanced development and economic vitality for the benefit of Texas. An integral part of the Railroad Commission's commitment is its focus on providing the best possible customer service to the citizens of Texas.

Consistent with that mission and commitment, the Railroad Commission of Texas submits this Report on Customer Service.

# Inventory of External Customers

**Table 1: Identification of Customers by Strategy** 

Customer Groups by Strategy	Customer Sub-groups	Brief Description of Services Provided
1.1.1 Energy Resource Development Protect correlative rights and prevent waste while maximizing opportunities for the development of lignite, oil and gas resources through well site permitting, production allowables, production rule reviews, and exception processing.	Oil and Gas Producers	Permitting—based on spacing and density rules. Review on monthly basis production allowables on oil and gas wells.

Customer Groups by Strategy	Customer Sub-groups	Brief Description of Services Provided
<b>2.1.1 Pipeline Safety</b> Ensure the safe operation of pipelines through permitting, field inspections, accident investigations and emergency response.	Pipeline Operators	Conduct pipeline safety inspections and identify violations; take necessary enforcement actions; conduct accident investigations; administer pipeline permits issued and renewed.
2.1.2 Pipeline Damage Prevention Support education and partnership initiatives to increase the overall awareness and effectiveness of damage prevention.	General Public and Landowners	Educate public about Texas "one-call" centers and increase awareness of third-party damage incidents.
2.2.1 Regulate Alternative Energy Sources Regulate Alternative Energy Sources: Protect the health, safety and welfare of the general public by ensuring the safe storage and transportation of LP- gas, Compressed Natural Gas, and Liquefied Natural Gas as alternative energy sources through safety education, accident investigation, inspection and enforcement of safety regulations.	LPG/CNG/LNG Operators	Perform safety inspections and identify violations; administer qualifying examinations, licenses, certifications, and registrations.
3.1.1 Oil and Gas Monitoring and Inspections Assure that Oil and Gas permitted activities comply with applicable state and federal regulations through field inspections, witnessing tests, monitoring reports, processing applications and enforcement actions.	Oil and Gas Producers, Waste Management, Landowners	Conduct inspections and identify violations; and take necessary enforcement actions.
3.1.2 Surface Mining Monitoring and Inspections Assure that Surface Mining permitted activities comply with applicable state and federal regulations through field inspections, witnessing tests, monitoring reports, processing applications and enforcement actions.	Surface Mining Operators, Landowners	Conduct inspections and identify violations; and take necessary enforcement actions.

Customer Groups by Strategy	Customer Sub-groups	Brief Description of Services Provided
3.2.1 Oil and Gas Well Plugging and Remediation Protect public health and the environment by identifying, assessing, and prioritizing sites that require the use of state managed funds for well plugging and remediation.	General Public, Landowners	Orphaned wells managed/plugged, and abandoned pollution sites investigated, assessed, or cleaned up with the use of state funds.
3.2.2 Surface Mining Reclamation Protect public health and the environment by identifying, assessing and prioritizing mine lands that require the use of state funds for reclamation and provide assistance for operator- initiated corrective actions.	General Public, Landowners	Abandoned surface mine sites on which reclamation has been initiated.
<b>3.3.1 Gas Utility Compliance</b> Oversee natural gas utility rate structures that promote safe, efficient, and reliable supply at a reasonable cost and audit regulated gas utilities to ensure compliance with rate structure and submission of Gas Utility Taxes.	Gas Utilities Consumers	Provide economic regulation over intrastate natural gas utilities. Operate and maintain the state's natural gas electronic tariff system. Audit utilities to ensure properly authorized rates are being computed and billed to residential or commercial users.
3.4.1 Critical Infrastructure Weather Preparedness Ensure that designated facilities incorporate weatherization and reliability standards and practices through communication, inspections, processing applications, and monitoring reports.	Natural Gas Producers, Natural Gas Facility Operators, Natural Gas Pipeline Operators, Natural Gas Underground Storage Facilities, General Public/Consumers	Enforce and manage weatherization rules. Perform site visits and track winter preparation. Provide training on importance of winter preparedness.
4.1.1 Public Information and Services Collect, maintain, and preserve oil and gas data submitted to the Railroad Commission; provide efficient public access to this information; provide regulated industries the ability to conduct their business with the Railroad Commission electronically.	Oil and Gas Operators, General Public/Consumers	Electronic filing, production information, and website access to information.

# Information Gathering Methods

The Railroad Commission is committed to delivering the highest level of customer service. How the agency responds to those who conduct business with the Railroad Commission reflects not only

on the agency, but on the state as well. Employees at the Railroad Commission strive daily to provide the level of service Texans expect and deserve, and the agency has several mechanisms in place to achieve this goal.

To capture feedback from the agency's external customers, the Railroad Commission features a link on its website homepage to an online Customer Service Survey. The survey may be submitted anonymously, or the constituent may include contact information for follow up action by the Railroad Commission. Staff monitors responses on a continuing basis to ensure quick resolution of any issues reported via the survey.

The Customer Service Survey is available year-round on the Railroad Commission website. Also, a link to the survey is included when responding to inquiries received via Public Assistance email account, <a href="mailto:Publicassist@rrc.texas.gov">Publicassist@rrc.texas.gov</a>. In addition, employees include a link to the survey in their email signature.

In the calendar years 2022 and 2023, the Railroad Commission received 1,006 responses to its Customer Service Survey. The survey responses are highlighted in this report.

Additionally, the Railroad Commission regularly receives public input in several other ways, to increase information gathering, and to ensure staff resources are utilized to their greatest effect in delivering the high level of service that RRC customers' demand. The Commission is implementing new technology to improve information gathering methods, including how surveys and polls are conducted online as well as surveys at in person events, and the reports generated from these methods. The technology will manage the Compact with Texans Customer Service Survey, which is also available in Spanish.

#### Toll Free Number

The Railroad Commission maintains a toll-free number (1-877-288-5740) that anyone may use to obtain information about agency programs and services. A recording directs callers to the appropriate Railroad Commission contact for their needs.

The Railroad Commission has another toll-free number dedicated to the reporting of emergency situations twenty-four hours a day, seven days a week. A dedicated emergency reporting number is easier and more expedient for the public when they report emergency situations. Constituents have the option to call 1-844-773-0305 toll free, or 512-463-6788.

#### Railroad Commission Website

The Railroad Commission regulates an industry that is constantly evolving and one of the most technologically advanced in the world. The Commission added functionality to its website that translates the website into Spanish with one click.

Over the past two years, the Railroad Commission initiated several new online filings and research tools, allowing the agency to better serve Texans and the industries it regulates, including:

- new interactive data visualizations,
- new GIS Map Viewer features,
- Certification Exam Registration & Training System (CERTS),

- Flare/Vent Exceptions Query, and
- Weather Emergency Readiness Attestation online filing.

These improvements are in addition to previously existing resources:

- data, statistics, forms, and maps,
- regulatory information,
- educational opportunities,
- publications and news releases,
- information on environmental services and safety,
- information on executive orders, rules, and proposals for decisions,
- Case Administration Service Electronic System (CASES),
- Geographic Information System (GIS) Public Map Viewer,
- Pipeline Inspection Permitting & Evaluation System (PIPES),
- Pipeline Online permitting System (POPS),
- RRC Access Management Process (RAMP) or single sign on.
- RRC Online Inspection Lookup (RRC OIL),
- online filing, reporting and query systems,
- automated fee collection, and
- information via the Public Assistance email account (<u>Publicassist@rrc.texas.gov</u>).

The Railroad Commission has long recognized the value of its information and continually strives to improve access to its data repositories and services. Work to build a Risk Based Data Management System to replace the agency's 50-year-old mainframe system continues. This project, which began in 2019, is the Railroad Commission's largest information technology project in agency history. The new system will house all oil and gas functions in a single system and allow external users online filing, tracking and record viewing capabilities.

#### Information Services

The Information Technology Services Division, through its Central Records and Public Sales units, provides public access to Railroad Commission oil and gas data collected over the past 97 years as well as information on all aspects of the Railroad Commission's regulatory functions. The section also fulfills requests for publications and data in electronic format. The public may call or visit Monday through Friday from 8 a.m. to 5 p.m. Requests for information may be emailed to <a href="mailto:ims@rrc.texas.gov">ims@rrc.texas.gov</a>.

# **Customer Service Principles**

The Railroad Commission developed Customer Service Principles to help employees provide a high level of customer service in their day-to-day work activities. The principles are detailed for telephone and email customer service from the public, information technology issues, legislative inquiries, and media inquiries. Phone calls and emails are to be responded to no later than the close of the next business day, ensuring the prompt resolution of any issues that may arise. Staff are trained in the principles and the information is available on the agency's intranet website.

#### Public Assistance Email Account

The Contact Us section of the Railroad Commission's website includes a Contact Form for the public to submit questions and complaints. The Contact Form submissions are forwarded to the Public Assistance email account and each inquiry is logged and assigned to the appropriate staff for processing. As outlined in the Railroad Commission's Customer Service Principles, Public Assistance emails must receive a response from staff no later than the following business day. A spreadsheet is used to track each inquiry and the eventual resolution.

In Calendar Years 2022 and 2023, the RRC responded to 4,294 Public Assistance inquiries, an average of 12 responses per day. Implementation of new technologies will automate the Public Assist process to manage complaints and other inquiries received by the RRC via the agency's main email address at Publicassist@rrc.texas.gov.

### **Executive Assistance Email Account**

In addition to inquiries received via the Public Assistance email account, many constituents reach out directly to the three elected Commissioners that lead the Railroad Commission. Response to these emails, letters and phone calls are coordinated by the Commissioners and their staff.

# **Area Specific Contacts**

The Contact Us area of the Railroad Commission website includes contact information for topic-specific questions and complaints including:

- Alternative Fuels,
- Critical Infrastructure,
- Gas Services,
- Government Relations,
- Hearings,
- Human Resources,
- Oil and Gas,
- Open Records,
- Pipeline Safety, and
- Surface Mining and Reclamation.

Furthermore, the Railroad Commission interacts with the public and stakeholders daily in its District and Regional offices throughout Texas. Implementation of new technology will automate the Speaker Request process to better manage requests for speakers and exhibitors.

#### Data

This section of the report contains the following:

- 1. Link to the Compact with Texans: <a href="https://www.rrc.texas.gov/site-policies/">https://www.rrc.texas.gov/site-policies/</a>
- 2. Graph representing Customer Service Survey responses (Figure 1)

Customer Service Survey responses reporting a complaint are resolved by forwarding the response to the appropriate division director and their staff for follow-up and resolution.

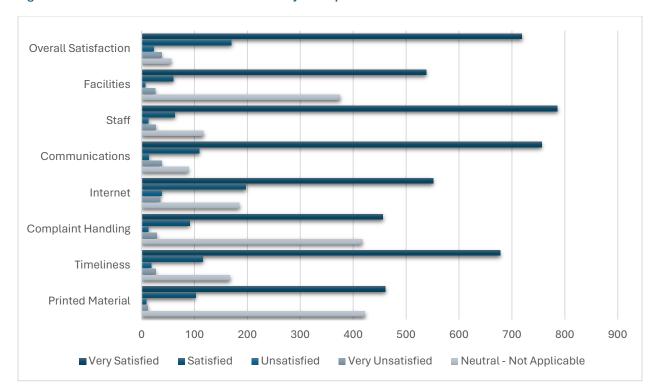


Figure 1: 2022 and 2023 Customer Service Summary of Responses

# **Analysis**

The link to the Customer Service Survey on the Railroad Commission's website is accessible to the public year-round making it possible to capture feedback and quickly respond to comments or complaints. A link to the survey also appears in employees' email signature for easy access when they are communicating with the public.

The number of survey responses increased significantly since the 2022 Report on Customer Service (377 responses). To better manage the process, the Railroad Commission is moving the survey to a platform that will better manage data and automate reporting. Ultimately, the goal is to continue to grow the number of customers in the survey process.

The findings of the 2024 Customer Survey Report show most respondents say they are "Satisfied" or "Very Satisfied" with the Railroad Commission's overall customer service. The highest scores received were in the categories of *Overall Satisfaction*, *Communications*, *Staff* and *Timeliness*. Results also indicate the need for improvement in the areas of *Printed Materials* and *Complaint Handling*.

Looking ahead, the Railroad Commission will continue to use the survey to evaluate and support its initiative to provide excellent customer service and examine steps to continue to increase both constituent participation and the percentage of "Very Satisfied" responses to the survey.

Railroad Commission continues make improvements to agency technology that have resulted in increased access to data, streamlined online filing processes and faster processing of forms and reports. Even so, the Railroad Commission will continue to explore options to improve printed

materials and complaint handling related to its processes to ensure they fully support concise communication and responsiveness to stakeholders.

### Performance Measures

### **Outcome Measure**

• Number of Customers Served: Quantifying the number of customers served by the Railroad Commission is difficult. The following is a description of the regulated industry and the public served by the Railroad Commission.

#### Oil and Gas Exploration and Production

The Texas oil and natural gas industry consists of a wide spectrum of businesses, ranging from sole proprietorships to fully integrated multinational corporations. Activities range from well drillers, to well pluggers, to waste haulers. All aspects of the oil and natural gas production cycle from beginning to end are part of the regulatory responsibility of the Railroad Commission. As of December 2023, Texas producers operated approximately 162,725 active producing oil wells and over 86,164 active producing gas wells. In 2023, Texas wells produced approximately 1.5 billion barrels of crude oil and 11.8 billion cubic feet of gas.

#### Pipeline Transportation

To gather, transport and deliver Texas' oil and natural gas resources, an extensive network of pipelines is required. The Railroad Commission has responsibility to ensure these systems are designed, constructed, operated, and maintained safely, and rates for natural gas service are just and reasonable. There are more than 489,000 miles of pipeline in Texas including more than 439,000 miles of intrastate pipeline under the Commission's pipeline safety jurisdiction. The remaining 50,000 miles of pipeline fall under the pipeline safety jurisdiction of the Pipeline and Hazardous Materials Safety Administration (PHMSA). Pipelines in Texas are categorized as natural gas distribution lines, hazardous liquid and natural gas gathering and transmission lines, interstate lines and exempt lines. The Railroad Commission has direct safety responsibility over the first three categories. These regulatory responsibilities are extended to operators of intrastate gathering, transmission, distribution, and master metered systems.

#### Natural Gas Utilities

There are approximately 11,750 active tariffs on file with the Railroad Commission that reflect rates charged for natural gas utility transmission and distribution services. There are 219 investor-owned and 90 municipally owned natural gas utilities in Texas serving over 4.9 million rate regulated customers. The Gas Services department also administers an index-based price ceiling affecting approximately 76 propane distribution retail systems.

#### Alternative Energy Companies

This industry includes LP-gas (commonly called propane), compressed natural gas (CNG) and liquefied natural gas (LNG). Each year the Railroad Commission certifies about 17,500 individuals working in the industry, administers about 9,300 examinations, issues approximately 9,350 dealer licenses, investigates accidents and safety-related complaints, and conducts approximately 21,000 safety inspections.

The retail propane business is the largest sector within this industry. It consists primarily of small independent companies that provide fuel for space heating, cooking, and water-heating appliances in rural residences and commercial buildings; for portable applications such as outdoor grills, torches, and agricultural equipment; and engine fuel for both off-road vehicles such as forklifts and on-road vehicles such as school buses and light trucks.

#### Coal and Uranium Mining

Currently there are 27 coal-mining permits administered by the Surface Mining and Reclamation Division. These mining permits, held by nine companies, cover approximately 300,000 acres in 18 counties. Of the 27 coal-mining permits administered, 21 mining operations no longer produce coal and are undergoing final land reclamation.

# **Efficiency Measure**

• Cost per Customer surveyed: Staff determined the most cost-effective approach to surveying customers would be electronically through the Railroad Commission website and a link to the survey in employees' email signature.

# **Explanatory Measures**

- Number of Customers identified: As described under Output Measure, Number of Customers served, it is difficult to quantify an exact number as the Railroad Commission has regulatory authority over many industries which in turn serve many Texans.
- Number of Customer groups identified: Eleven primary customer groups were identified. Please refer to Section 2, "Inventory of External Customers" for details.

### Conclusion

In serving the people of Texas, the Railroad Commission of Texas remains committed to providing quality customer service. The results of the 2024 Customer Service Survey indicate that the employees of the Railroad Commission are succeeding in that effort. It also provides useful insight into the areas where improvements can be made, and the Railroad Commission will continue to improve and strive for excellence in service delivery.