

# Strategy Operating, LLC

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April 8, 2020

**VIA EMAIL**

Chairman Wayne Christian  
Commissioner Christi Craddick  
Commissioner Ryan Sitton  
Railroad Commission of Texas  
1701 North Congress Avenue  
Austin, TX 78711

c/o Callie Farrar, Commission Secretary  
[Callie.Farrar@rrc.texas.gov](mailto:Callie.Farrar@rrc.texas.gov)

Re: **Oil & Gas Docket No. OG-20-00003167; TO CONSIDER THE MOTION FOR COMMISSION CALLED HEARING ON THE VERIFIED COMPLAINT OF PIONEER NATURAL RESOURCES U.S.A. INC. (665748) AND PARSLEY ENERGY INC. (642652) TO DETERMINE REASONABLE MARKET DEMAND FOR OIL IN THE STATE OF TEXAS**

Dear Chairman Christian and Commissioners Craddick and Sitton:

This letter is being sent in full support of the above referenced Motion filed by Pioneer Natural Resources U.S.A. Inc., and Parsley Energy, Inc.

Strategy Operating, LLC ("Strategy") is a small private company, and although we have no employees, we have numerous independent contractors, vendors, and service providers. We provide contract operating services for numerous working interest owners.

Strategy thrives when working interest owners are developing and producing hydrocarbons. When they are not developing or producing their assets, Strategy struggles to generate sufficient revenue to survive. This makes being a contract operator financially impossible, and impairs and discourages private independent investment into hydrocarbon assets.

This market imbalance must be corrected in order for our industry to succeed. This unprecedented health and economic crisis requires swift action. Temporary pro-rationing, will help us protect our working interest owners. We respectfully ask the commissioners to support the Motion, and respond with swift and appropriate regulatory declarations for the duration of this crisis and market imbalance.

Best regards,



Ryan Roberts  
Registered Agent  
Strategy Operating, LLC